Médecins du Monde (Canada)

Financial Statements

March 31, 2026

Médecins du Monde (Canada)

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Independent Auditor's Report

To the Directors of
Médecins du Monde (Canada)

Opinion

We have audited the financial statements of Médecins du Monde (Canada) (the Organization), which comprise the balance sheet as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MNP LLP[1]

MNP LLP

Brossard, Québec
July 2, 2026

[1] By CPA auditor, public accountancy permit No. A135248

Médecins du Monde (Canada)
Statement of Operations
For the year ended March 31, 2026

	2026	*2025*
Revenues		
International project financing, GAC	**15,973,103**	12,721,164
National project financing - Montreal (Schedule A)	**1,824,133**	1,775,307
International project financing, other donors	**505,437**	782,266
International project management income	**665,032**	648,172
National project management income	**236,866**	243,350
	19,204,571	16,170,259
Other revenues		
Financing and fundraising activities	**3,121,196**	3,368,537
Contributions received in the form of services rendered	**290,562**	251,454
Amortization of deferred contributions related to capital assets	**166,069**	42,081
Other revenue	**83,894**	96,555
	3,661,721	3,758,627
	22,866,292	19,928,886
Expenses		
International project expenses, GAC	**15,973,103**	12,721,164
National project expenses - Montreal (Schedule A)	**3,158,063**	3,086,994
International project expenses, other donors	**505,437**	782,266
Amortization of capital assets	**212,312**	79,368
Contribution of Médecins du Monde (Canada) to achievement of international projects	**215,852**	262,164
	20,064,767	16,931,956
Other expenses		
Administration expenses (Schedule B)	**1,738,112**	2,049,627
Financing and fundraising activities	**426,220**	245,159
Public relations, communications and marketing	**201,942**	341,566
Contributions received in the form of services rendered	**290,562**	251,454
Médecins du Monde international network activities	**56,641**	37,315
Project development	**53,865**	25,426
	2,767,342	2,950,547
	22,832,109	19,882,503
Excess of revenues over expenses	**34,183**	46,383

The accompanying notes and additional information are an integral part of these financial statements.

Médecins du Monde (Canada)
Statement of Changes in Net Assets
For the year ended March 31, 2026

	Invested in capital assets	*Restricted (Note 9)*	*Unrestricted*	*2026 Total*	*2025 Total*
Balance, beginning of year	**103,639**	**604,680**	**256,724**	**965,043**	1,223,678
Excess of revenues over expenses	**-**	**-**	**34,183**	**34,183**	46,383
Purchase of capital assets - building	**1,653,991**	**-**	**(1,653,991)**	**-**	-
Purchase of capital assets - others	**64,670**	**-**	**(64,670)**	**-**	-
Amortization of capital assets	**(212,312)**	**-**	**212,312**	**-**	-
Increase in contributions and grants receivable related to capital assets	**(1,116,504)**	**-**	**1,116,504**	**-**	-
Increase in deferred contributions related to capital assets	**(564,148)**	**-**	**564,148**	**-**	-
Amortization of deferred contributions related to capital assets	**166,069**	**-**	**(166,069)**	**-**	-
Repayment of long-term debt	**26,660**	**-**	**(26,660)**	**-**	-
Use of unrestricted net assets for the acquisition of capital assets - building	**-**	**-**	**(194,982)**	**(194,982)**	(305,018)
Balance, end of year	**122,065**	**604,680**	**77,499**	**804,244**	965,043

The accompanying notes are an integral part of these financial statements.

Médecins du Monde (Canada)
Balance Sheet
March 31, 2026

	2026	2025
Assets		
Current		
Cash	**4,738,632**	6,980,879
Investments	**604,000**	604,000
Sales taxes receivable	**148,148**	343,166
Advances to international partners	**848,075**	1,019,949
Contributions and grants receivable related to capital assets	**83,496**	1,200,000
Contributions and grants receivable	**690,726**	432,819
Prepaid expenses	**47,753**	36,041
	7,160,830	10,616,854
Capital assets (Note 3)	**5,597,166**	4,090,817
	12,757,996	14,707,671
Liabilities		
Current		
Accounts payable and accrued liabilities (Note 5)	**320,916**	513,154
Advances due to international partners	**1,051,461**	304,301
Deferred contributions (Note 6)	**5,022,778**	7,737,995
Current portion of long-term debt (Note 8)	**28,300**	59,165
	6,423,455	8,614,615
Long-term debt (Note 8)	**1,661,277**	1,657,072
Deferred contributions related to capital assets (Note 7)	**3,869,020**	3,470,941
	11,953,752	13,742,628
Net assets		
Invested in capital assets	**122,065**	103,639
Restricted	**604,680**	604,680
Unrestricted	**77,499**	256,724
	804,244	965,043
	12,757,996	14,707,671

Commitment (Note 11)

The accompanying notes are an integral part of these financial statements.

Approved on behalf of the Board

Director **Director**

Médecins du Monde (Canada)
Statement of Cash Flows
For the year ended March 31, 2026

	2026	*2025*
Operating activities		
Excess of revenues over expenses	**34,183**	46,383
Non-cash items:		
Amortization of capital assets	**212,312**	79,368
Amortization of deferred contributions related to capital assets	**(166,069)**	(42,081)
	80,426	83,670
Net change in non-cash items related to operating activities (Note 10)	**910,102**	(671,007)
	990,528	(587,337)
Investing activity		
Purchase of capital assets	**(1,718,661)**	(3,982,514)
Financing activities		
Increase in long-term debt	**-**	1,720,817
Repayment of long-term debt	**(26,660)**	(4,580)
Change in deferred contributions related to projects and capital assets, net	**(1,487,454)**	2,859,543
	(1,514,114)	4,575,780
(Decrease) increase in cash and cash equivalents	**(2,242,247)**	5,929
Cash and cash equivalents, beginning of year	**6,980,879**	6,974,950
Cash and cash equivalents, end of year	**4,738,632**	6,980,879

Cash and cash equivalents consist of cash.

The accompanying notes are an integral part of these financial statements.

1. Statutes and purpose of the organization

Médecins du Monde (Canada) (the "Organization") is incorporated as a not-for-profit organization under Part III of the Companies Act (Quebec) and is a charitable organization within the meaning of the Income Tax Act (Canada). The purpose of the Organization is to provide care for the world's most vulnerable people, in crisis and exclusion situations, and in so doing, to bear witness to human rights violations and any obstructions of access to care.

2. Significant accounting policies

The Organization applies the Canadian accounting standards for not-for-profit organizations.

Use of estimates
The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the amounts recognized as revenues and expenses for the periods covered. Actual results may differ from these estimates. The main items for which a significant estimate was made are the impairment of financial assets, the useful life of capital assets and the estimate of accruals in accounts payable and accrued liabilities.

Revenue recognition
The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred and based on the forecasts approved by the donors. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Project administration expenses
Project administration expenses, namely rent, amortization, telecommunication costs and others (Schedule B), are established in accordance with donor rates for project administration.

Contributions received in the form of services rendered
In the course of its operations, the Organization uses volunteer services, which are presented in its revenues. Recognized volunteer contributions are equal to the difference between the monthly allocation paid and remuneration according to current rules for this type of service rendered. Volunteer hours are compiled and recorded in accordance with a minimum hourly market rate for similar services. As of March 31, 2026, this amount was $290,562 ($251,454 as of March 31, 2025).

Translation of foreign currency transactions and items
The Organization uses the temporal method to translate its foreign currency transactions.

Monetary assets and liabilities are translated at the exchange rate in effect at the balance sheet date. Other assets and liabilities are translated at the exchange rate in effect at the transaction date. Exchange gains and losses are included in the Statement of Operations.

Capital assets
Capital assets are accounted for at cost. Amortization is calculated using the following methods, rates and periods:

	Methods	Rates or periods
Building	Straight-line method	40 years
Rolling stock	Declining balance	15%
Office furniture and equipment	Declining balance	20%
Computer equipment	Declining balance	30%
Leasehold improvements	Straight-line method	10 years

2. Significant accounting policies (continued)

Impairment of long-lived assets
Long-lived assets are tested for impairment when events or changes in circumstances indicate that their carrying value may not be recoverable. Recoverability is measured by a comparison of the carrying value of the assets to the estimated value of future cash flows directly related to the use of the assets. Impaired assets are recorded at their fair value, which is determined primarily by using estimates of discounted future cash flows directly related to the use and eventual disposal of the assets.

Cash and cash equivalents
The Organization's policy is to present bank balances under cash and cash equivalents, including bank overdrafts when bank balances that fluctuate frequently from being positive to overdrawn, and term deposits with a maturity period of three months or less from the date of acquisition. In addition, term deposits that the Organization cannot use for current transactions because they are pledged as collateral are excluded from cash and cash equivalents.

Financial instruments

Initial measurement
The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially measured at cost.

Subsequent measurement
The Organization subsequently measures all its financial assets and liabilities at cost or amortized cost, except for cash, which is measured at fair value.

Financial assets measured at amortized cost using the straight-line method consist of advances to international partners and contributions and grants receivable. Financial liabilities measured at amortized cost consist of accounts payable and accrued liabilities, advances due to international partners and long-term debt.

Transaction costs
Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in income in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in income over the life of the instrument using the effective interest method.

Impairment
For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there are, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in income. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in income.

3. Capital assets

	Cost	Accumulated amortization	2026 Net book value	2025 Net book value
Building	**5,600,746**	**158,847**	**5,441,899**	3,930,308
Rolling stock	**100,417**	**71,458**	**28,959**	34,070
Office furniture and equipment	**187,994**	**134,882**	**53,112**	35,555
Computer equipment	**140,016**	**76,507**	**63,509**	47,354
Leasehold improvements	**338,422**	**328,735**	**9,687**	43,530
	6,367,595	**770,429**	**5,597,166**	4,090,817

4. Bank loans and credit facilities

The Organization has an unused line of credit of up to $100,000 (2025 - $100,000), renewable annually, at prime rate plus 4% (2025 - prime rate plus 4%).

5. Accounts payable and accrued liabilities

	2026	2025
Accounts payable and accrued liabilities	**38,444**	114,455
Accrued salaries and vacation	**282,472**	398,699
	320,916	513,154

6. Deferred contributions

Deferred contributions are unspent grants and contributions, which, because of external restrictions, are intended to cover project expenses.

	2026	2025
Balance, beginning of year	**7,737,995**	6,717,625
Contributions of the year	**18,147,170**	19,528,540
Amount recognized as revenue	**(20,965,796)**	(18,898,729)
Change in conributions and trants receivable	**103,409**	390,559
Balance, end of year	**5,022,778**	7,737,995

7. Deferred contributions related to capital assets

Deferred contributions related to capital assets comprise contributions, received in the form of donations and grants, under a fundraising campaign for the purchase and refitting of a building, a truck to dispense care, and for improvements in the new administrative premises and the clinic. These contributions are amortized according to the same rate and method as the corresponding assets.

	2026	*2025*
Balance, beginning of year	**3,470,941**	82,506
Increase in deferred contributions related to capital assets	**564,148**	3,430,516
Amount recognized as revenue	**(166,069)**	(42,081)
Balance, end of year	**3,869,020**	3,470,941

8. Long-term debt

	2026	*2025*
Term loan in the amount of $980,817, bearing interest at a fixed rate of 5.93%, repayable by equal monthly instalments of $6,973, including principal and interest, starting in November 2024, over an amortization period of 20 years; the loan is renewable in November 2027[(a)]	**949,577**	976,237
Term loan of $740,000, bearing interest at a rate of 5.57% for an initial fixed term of 5 years, maturing in January 2030; the loan is amortized over a 15-year period, with a single principal repayment at maturity; interest is payable annually on September 30, starting in 2026[(b)]	**740,000**	740,000
	1,689,577	1,716,237
Current portion	**28,300**	59,165
	1,661,277	1,657,072

a) The term loan is secured by a $1,000,000 mortgage on the building, which has a net book value of $5,441,899. It may be disbursed in one or more instalments, notably based on the progress of the work, and subject to compliance with the lender's conditions. This loan also includes various obligations, notably regarding insurance, building maintenance, compliance with environmental standards, as well as restrictions on the disposal or alteration of the building. It also includes clauses of joint and several liability and indivisibility.

b) The term loan is secured by a second-rank mortgage on the building, which has a net book value of $5,441,899, as well as on related rental income and insurance proceeds. The loan may be repaid early without penalty, but only on the interest payment date. Interest is payable annually on September 30, starting in 2026.

8. Long-term debt (continued)

Long-term debt principal repayments over the next years are the following:

2027	28,300
2028	30,012
2029	31,697
2030	33,464
2031	35,342
Others	1,530,762

9. Internal restrictions

The Board of Directors has designated a total amount of $604,680 to the reserve fund ($604,680 as at March 31, 2025), intended to cover any financial obligations that may arise in future fiscal years. The Organization may not use these internally restricted funds for other purposes without the prior approval of the Board of Directors.

10. Net change in non-cash items related to operating activities

	2026	*2025*
Sales taxes receivable	**195,018**	(293,464)
Advances to international partners	**171,874**	35,848
Prepaid expenses	**(11,712)**	(323)
Accounts payable and accrued liabilities	**(192,238)**	23,066
Advances due to international partners	**747,160**	(436,134)
	910,102	(671,007)

11. Commitment

The commitment entered into by the Organization under a lease for its former premises, expiring in July 2026, totals $31,000.

12. Financial instruments

Financial risks
The significant risks arising from financial instruments to which the Organization is exposed as at March 31, 2026 are detailed below.

Liquidity risk
Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of accounts payable, accrued liabilities, advances due to international partners and long-term debt.

12. Financial instruments (continued)

Credit risk
Credit risk is the risk that one party to a financial asset will cause a financial loss for the Organization by failing to discharge an obligation. The Organization's credit risk is mainly related to cash, advances to international partners, and contributions and grants receivable.

Market risk
Market risk is the risk that the fair value or future cash flows of the Organization's financial instruments will fluctuate because of changes in market prices. Some of the Organization's financial instruments expose it to this risk, which comprises currency risk, interest rate risk and other price risk.

Interest rate risk
Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates. The Organization is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed interest rate instruments subject the Organization to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. Floating interest rate instruments subject the Organization to changes in related future cash flows.

Currency risk
Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Organization realizes sales and purchases in foreign currency. Consequently, some assets and liabilities are exposed to foreign exchange fluctuations. As at March 31, 2026, assets and liabilities denominated in foreign exchange and converted into Canadian dollars are the following:

	Cash - March 31, 2026	
	Foreign currency	***Canadian dollars*** **$**
American dollars	20,629	28,755
Gourdes	3,947,457	41,606

As at March 31, 2025, assets and liabilities denominated in foreign exchange and converted into Canadian dollars are the following:

	Cash - March 31, 2025	
	Foreign Currency	***Canadian dollars*** **$**
American dollars	50,714	73,369
Gourdes	2,610,054	28,907

13. Comparative figures

Certain figures for 2025 have been reclassified to conform to the presentation adopted in 2026.

	2026	*2025*

Schedule A - National project financing and expenses - Montreal

Revenues		
Centre intégré universitaire de santé et de services sociaux (CIUSSS) du Centre-Sud-de-l'Île-de-Montréal	**901,704**	378,566
Direction régionale de la santé publique de Montréal	**505,613**	465,749
Indigenous Services Canada	**91,242**	80,573
BINAM/Ville de Montréal	**191,442**	139,083
Service agreements and conferences	**1,947**	5,833
Funding psychological support program	**73,463**	76,366
Montreal Indigenous Community Network	**-**	528,689
Indigenous Support Worker Project	**58,722**	100,448
Related donations - financing and fundraising activities	**1,333,930**	1,311,687
Contributions received in the form of services rendered	**142,691**	154,485
	3,300,754	3,241,479
Expenses		
Salaries and benefits	**2,445,109**	2,404,119
Consulting psychologist fees	**176,225**	221,681
Activity fees	**217,428**	205,066
Operating expenses	**308,680**	241,047
Operating cost of Mobile Health Clinic	**10,621**	15,081
	3,158,063	3,086,994
Contributions received in the form of services rendered	**142,691**	154,485
	3,300,754	3,241,479

Schedule B - Administration expenses

Salaries and employee benefits	**1,371,565**	1,322,206
Rent and rental expenses	**102,930**	120,736
Professional fees	**91,787**	98,327
Computer maintenance	**60,993**	85,337
Recruitment and training	**12,797**	494
Travel expenses	**2,779**	22,509
Entertainment expenses	**12,803**	9,217
Management and administrative fees	**26,539**	31,651
Strategic planning	**189**	19,604
Office supplies	**2,690**	5,787
Interest and bank charges	**7,649**	8,058
Directors insurance	**9,480**	15,059
Communication fees	**3,589**	6,858
Board of Directors expenses	**4,927**	2,110
Photocopies and printing	**996**	2,083
Mailing and courier fees	**471**	229
Expenses related to the building acquisition	**35,661**	305,600
Gain on foreign exchange	**(9,733)**	(6,238)
	1,738,112	2,049,627